SWE's Code of Service and Society Bylaws can be found on <u>About SWE</u>. Additional governance documents can be found in the <u>Governance Resource Center</u>.

All Society leadership positions require significant personal time commitment (calls, e-mails, meetings, etc.). All Society leaders are encouraged to donate to SWE at the Society level, but not required. Specific time and financial requirements from the BOD, BOT and Senate are listed below.

Eligibility Requirements from the **SWE Bylaws**:

Article IV Board of Directors - Section 4.

- A. Candidates for **all elected positions**, except the senate speaker, collegiate director, and special directors, must be voting members of the Society in good standing, and
 - 1. Have served at least two years in the aggregate as a member of the senate, Society or senate committee chair, or professional section or members at large president; or
 - 2. Have experience that demonstrates competency in the required skill set as set forth by the nominating committee procedures.
- B. Candidates for **president elect and president** must be either a senior member or a fellow and must have served at least two years on the board of directors.
- C. Candidates for collegiate director must:
 - 1. Be or have been a collegiate member of the Society in good standing within two years immediately previous to submission of the nomination; and
 - 2. At the time of taking office, have at least two years of experience in the aggregate in at least two different SWE positions with significant leadership responsibility, provided that at least one year must be in a collegiate role.

Article V Senate - Section 4.B.2.

Any candidate for **speaker**, **deputy speaker**, **or senate secretary** must be a voting member of the Society in good standing and

- a. Must have served a minimum of two years in the aggregate on the board of directors, as a member of the senate, Society or senate committee chair, professional section or members at large president, or
- b. Have experience that demonstrates competency in the required skill set as set forth by the nominating committee procedures.

Article V Senate – Section 1.A.

All senators, except the special senators, must be voting members of the Society348 and have experience that demonstrates competency in the skills as determined by349 the nominating committee.

Position Duties from the SWE Bylaws:

- For president, president elect, secretary, and treasurer see Society bylaws, Article III, Section 2.
- For director and collegiate director see Society bylaws, Article IV, Section 2.
- For speaker, deputy speaker of the senate, and senate secretary, see Society bylaws, Article V, Section 4.
- For senators, see Society bylaws, Article V, Section 2.

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Time and Financial Commitments associated with the slated positions:

Position	Time Commitments	Financial Expense Reimbursement
Board of Directors (BOD)	1. Substantial commitment of personal time to perform duties of role throughout the SWE fiscal year 2. Attendance at Society Annual Conference and typically five BOD meetings throughout the year are required (hybrid meetings are possible when virtual attendance is needed) 3. Note: New members also expected to attend last meeting of outgoing BOD. 4. Additional travel on behalf of the board may be required 5. Attendance at monthly virtual meetings that are 1-2 hours	Board members are entitled to request reimbursement for travel expenses where Board participation is required per the SWE Volunteer Travel Policy. Note: Pre-Approval is not required for BOD to travel as long as the travel will meet the appropriate guidelines in the policy.
Board of Trustees (BOT)	Regular reports & teleconferences Attendance at in-person meetings (Typically 3/year) and attendance expected (although not required) at Society Annual Conference Additional meetings may be required depending on needs of the BOT	BOT members are entitled to request reimbursement for travel expenses per the BOT travel policy.
Senate	1. Regular teleconferences & web-based work 2. Attendance at hybrid meetings (typically 2-3/year) Virtual attendance is supported at all Senate hybrid meetings. Note: Senate leaders are expected to attend and lead all FTF and virtual meetings.	Travel expense funding is handled in accordance with the SWE Volunteer Travel Policy. Note: Pre-Approval is not required for Senate members to travel if the travel meets the appropriate guidelines (including to attend specified face to face meetings of the Senate as well as other meetings as requested by the BOD)
Committee Chair	Time commitment various based on the needs of the committee Attendance at Society Annual Conference is expected (although not required)	Any travel expense funding is handled in accordance with the <u>SWE Volunteer Travel Policy</u> . Note: Pre-approval is required from BOD liaison and the attendee's company / university are requested to cover first and then SWE.

The Nominating Committee reviews nominations with the following skills in mind.

Responsibilities for all Board of Directors Positions

- The board of directors manages the business and affairs of the Society.
- The board of directors is the chief operational policy setting body of the Society and is
 responsible for approving statements of external policy on issues or positions that have
 broad implications for the professional environment and the Society as an organization.
- The board serves as the external face of SWE on issues affecting women in engineering and technology, act as stewards of the Society's resources (i.e., people, time, and money), and use of the SWE brand.
- The board of directors maintains the strategic plan that is built on the vision created by the Senate.
- The board of directors amends the bylaws of the society
- Members of the Board have a responsibility to stakeholders internal and external to the Society. Internal stakeholders include all members. External stakeholders include: local and regional communities, colleges and universities, associations, corporations and foundations, young women and their parents, educators and other academic influencers, informal educators and influencers (i.e., Girl Scouts), women engineers, and the science, technology, engineering and math (STEM) communities.

President Elect Candidates

Term Commitment – 2 years (1 year as President Elect / 1 year as President)

The role of the president is multi-faceted, and the president elect must be prepared to fill it if necessary. As the external face of SWE, the president should be comfortable in both formal and informal settings meeting as a peer with national and international leaders in business, government, education, and the community. The president is expected to enthusiastically serve and lead the SWE community at SWE conferences, in SWE business meetings, in personal interactions with SWE professional and collegiate members, and with members of the broader SWE community such as SWENexters and their families. The president expresses their unique perspective regarding the value of the SWE goals and mission in regular written columns, blogs, and in other media such as promotional and news videos. The Board of Trustees, Ethics Committee, Nominating Committee, and Audit Committee report to the SWE president; the president assumes fiduciary responsibilities relative to the organization.

In support of these roles, ideal candidates for SWE president elect typically will have professional and SWE experience preparing them to perform the following at an executive level:

- speak comfortably and extemporaneously about SWE's goals and mission with appropriate communication and leadership skills to audiences ranging from children to corporate executives, national and international government leaders, and leaders of colleges and universities;
- succeed in developing new strategic relationships with individuals and organizations of influence nationally, and internationally, in support of the Society's mission;
- demonstrate SWE's core values in both national and international settings with business, government, and educational leaders;
- successfully advocate for women in engineering and technology;
- lead Board of Directors and Membership meetings with strategic vision, tact, and confidence;
- apply strategic thinking and strategic capabilities to further SWE's mission and goals;
- lead conversations about how to apply SWE's operating budget to fulfill Society goals;
- appoint committee chairs who can successfully further the goals of the Society through the work of ad hoc committees;
- report on the progress and state of the Society succinctly, and with insight and clarity, to SWE members including leadership groups;

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 work successfully with the Board of Trustees, other officers, Senate leadership, and headquarters as leadership implements the Society goals.

Treasurer Candidates

Term Commitment - 2 years, slated for odd numbered fiscal years only

The Treasurer is a Society officer and voting member of the board of directors. In support of this role, ideal candidates for Treasurers typically will have had professional and SWE experience preparing them to effectively:

- meet the criteria established for a member of the Board of Directors:
- lead financial and fiduciary responsibilities with budgets consistent with that of SWE;
- develop the SWE budget;
- communicate with SWE headquarters staff and others responsible for SWE accounting;
- use or understand financial management software tools as required to develop financial reports;
- present financial reports to the required SWE bodies;
- seek professional development activities in support of their roles;
- further develop SWE leadership competencies.

Secretary Candidates

Term Commitment - 2 years, slated for even numbered fiscal years only

The Secretary is a Society officer and voting member of the board of directors. In support of these roles, ideal candidates for Secretary typically will have had professional and SWE experience preparing them to effectively:

- meet the criteria established for a member of the Board of Directors:
- with leadership identify meeting action items, prepare agendas, prepare minutes, prepare other documents as required, and distribute such documents electronically in a timely fashion:
- prepare, distribute, and count votes for Board of Director motions:
- provide, collect and distribute report forms, prior to and after completion;
- prepare and present the secretary's reports to the required SWE bodies;
- seek professional development activities in support of their roles;
- further develop SWE leadership competencies.

Director Candidates

Term Commitment - 2 years

Collectively, the directors transact the business of the Society and carry out fiduciary responsibilities. Individually, directors are responsible for the activities and budgets of the committees assigned to them. In support of these roles, ideal candidates for Directors typically will have had professional and SWE experience preparing them to effectively:

- plan and lead projects of several years with management and fiscal responsibilities;
- envision and lead the development of long-range goals and strategic direction to further the Society's mission;
- identify and communicate effectively about SWE to the many stakeholders;
- communicate effectively with individual members of the board of directors when discussing organizational direction, strategies and tactics;
- manage volunteer committee leaders carrying out the SWE mission;
- manage budgets consistent with those of SWE committees;
- support and direct the volunteer committee leaders' use of SWE resources and budget;
- measure and report on the strategic and operation goals of their committees;
- lead the development of policy;
- carry out the required fiduciary responsibilities;

- seek professional development activities in support of their roles;
- further develop SWE leadership competencies

Collegiate Director Candidates

Term Commitment - 2 years, slated for even numbered fiscal years only

The Collegiate Director, along with the rest of the Board, transacts the business of the Society, carries out fiduciary responsibilities, and oversees groups that are assigned to them. In support of this role, ideal candidates for Collegiate Directors typically will have had experience preparing them to effectively:

- plan and lead projects with management and fiscal responsibilities;
- envision and lead the development of long-range goals and strategic direction to further the Society's mission;
- identify and communicate effectively about SWE to the many stakeholders;
- communicate effectively with individual members of the board of directors when discussing organizational direction, strategies and tactics;
- manage volunteer committee leaders carrying out the SWE mission;
- manage budgets consistent with those of SWE committees:
- support and direct the volunteer committee leaders' use of SWE resources and budget;
- measure and report on the strategic and operation goals of their committees;
- lead the development of policy;
- carry out the required fiduciary responsibilities;
- · seek professional development activities in support of their roles;
- further develop <u>SWE leadership competencies</u>

Board of Trustee Candidates

Term Commitment – 3 years

Trustees maintain fiduciary responsibility for SWE's endowed and reserve funds by prudently selecting and overseeing investment managers, in light of economic and financial conditions in the world economies and in SWE. Candidates for Trustee should have a good understanding of global economies and financial markets and should be comfortable with a broad range of investment vehicles and with the evaluation of an investment portfolio. Trustees are expected to work independently and take on specific responsibilities in assigned areas consistent with the BOT's goals. Candidates should also have strong strategic thinking and communications skills. Candidates should have a solid understanding of how SWE operates.

The Trustees prefer candidates with knowledge/ experience in accounting and financial reporting. Further develop all six SWE leadership competencies.

Speaker of the Senate Candidates

Term Commitment - 2 years, slated for even numbered fiscal years only

The Speaker of the Senate is a voting member of the board of directors. The board of directors shall be the chief operational policy setting body of the Society, and shall also be responsible for approving statements of external policy on issues or positions that have broad implications for the professional environment and the Society as an organization. As such, the board of directors shall manage the business and affairs of the Society. The board shall also serve as the external face of SWE on issues affecting women in engineering and technology, act as stewards of the Society's resources (i.e., people, time, and money), and use of the SWE brand. The board of directors shall maintain the strategic plan that is built on the vision created by the Senate and the Board of Directors. Members of the Board have stakeholders internal and external to the Society. Internal stakeholders include all members. External stakeholders include: local and regional communities, colleges and universities, associations, corporations and foundations, young women and their parents, educators and other academic influencers, informal educators and

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influencers (i.e., Girl Scouts), women engineers, and the science, technology, engineering and math (STEM) communities.

In support of these roles, ideal candidates for Speaker of the Senate typically will have had professional and SWE experience preparing them to effectively:

- plan and lead SWE projects of several years with management and fiscal responsibilities;
- envision and lead the development of long-range goals and strategic direction to further the Society's mission;
- manage Senate teams developing and maintaining the strategic plan:
- communicate with leadership groups including guiding discussions with diverse perspectives;
- communicate with individual Senators and the Board of Directors when discussing planning strategies;
- lead the development of effective policy;
- Assist Senate members in development of their strategic planning acumen
- carry out the required fiduciary responsibilities;
- seek professional development activities in support of their roles;
- further develop their leadership, communication, and business acumen competencies.

Deputy Speaker of the Senate Candidates

Term Commitment – 1 year

Ideal candidates for Deputy Speaker of the Senate typically will have had professional and SWE experience preparing them to effectively:

- plan and lead SWE projects of several years with management responsibilities;
- envision and lead the development of long-range goals and strategic direction to further the Society's mission;
- manage Senate teams developing and maintaining the strategic plan;
- coordinate with HQ staff for the ongoing assessment of SWE metrics and goals
- communicate with leadership groups including guiding discussions with diverse perspectives;
- communicate with individual Senators and the Board of Directors when discussing planning strategies;
- facilitate productive, respectful, inclusive communication within the Senate;
- lead the development of effective policy;
- seek professional development activities in support of their roles;
- further develop their leadership, communication, and business acumen competencies.

Senate Secretary Candidates

Term Commitment - 1 year

Ideal candidates for Senate Secretary will have had professional and SWE experience preparing them to effectively:

- prepare a wide range of written communications in a timely fashion, including meeting minutes, surveys, materials updates, etc. coordinating with the speaker and the members of the Senate within specified deadlines;
- assist with agendas;
- manage the all-virtual or hybrid portion of Senate meetings
- assist HQ with logistical requirements for the Senate meetings, especially those with inperson components;
- manage submitted Senate motions and count votes during meetings
- update the Senate motion log as required
- conduct surveys to assess performance and obtain recommendations for the future;
- coordinate communications and interactions between sub-teams:

- communicate periodic updates of materials;
- contribute to the strategic mission of the Senate as an ex officio (non-voting) member;
- seek professional development activities in support of their roles;
- further develop their communication, leadership, and business acumen competencies.

Senate Candidates

Term Commitment - 3 years

Senators are elected to make strategic decisions in the best interest of the Society and as such are expected to have a strong understanding of the Society organizational structure, activities, the strategic plan and bylaws, in addition to a basic knowledge of committee responsibilities, headquarters operations and membership requirements. In support of this role, ideal candidates for Senate will have had professional and SWE experience preparing them to effectively:

- contribute to discussions of the intermediate term (5-10 year) view update;
- participate actively and effectively in sub-teams, task forces and other groups addressing
 - o the annual strategic planning process,
 - o strategic initiatives, and
 - special projects;
- participate in 3 to 5-Year strategic planning;
- prepare Senate motions and submit them in a timely fashion to the Senate secretary;
- participate effectively in Senate debate as governed by the meeting rules;
- further develop their strategic planning, communication, leadership, and business acumen competencies.

Audit Committee Chair

Committee Description

The Audit Committee shall be composed of at least three members none of whom may be serving as treasurer or be an employee of the Society. The Audit Committee is responsible for:

- Selecting and recommending to the Board an auditor who may not be contracted by SWE for any other functions other than auditing and tax preparation services.
- Directing the staff to prepare the information for the audit.
- Reviewing the audit and working with the Auditor to resolve issues.
- Reporting to the Board of Directors on the process, outcome, and any committee recommendations.
- Investigating financial issues raised by SWE members and others.

Term Commitment – 2 years (1 year as Chair-Elect / 1 year as Chair) Chair-elect for this standing committee is slated for election by the general membership.

Job Description for Chair

- Interface with the committee's Board of Directors contact.
- Interface between the Audit Committee, SWE Headquarters, and the Auditor, for purposes of the SWE audit.
- Interface between the Audit Committee, the Board of Trustees, and the Auditor, for purposes of the Board of Trustees audits.
- Serve as the designated point of contact for SWE members and others who raise financial issues/concerns about SWE.

The Chair shall be independent and free from any relationship that, in the opinion of the Board of Directors, would interfere with independent judgment.

Skills/Competencies Desired

 Prior experience as finance committee chair, Society treasurer, or comparable finance position; or audit experience with another association highly desired.

- Financial planning and budget experience required (i.e., work-related, SWE or other professional society or association).
- Prior experience on Finance or Audit Committees or familiarity with Society finances required.
- Organization skills.

Bylaws Committee Chair

Committee Description

The SWE Bylaws Committee is responsible for maintaining the Society's governing documents. The committee also reviews Section Agreements as needed for established and newly chartered sections and MAL Bylaws in an advisory capacity. The Bylaws Committee acts as a resource to sections by guiding the creation of their own section procedures.

Term Commitment – 2 years (1 year as Chair-Elect / 1 year Chair)

Chair-elect for this standing committee is slated for election by the general membership.

Job Description for Chair

- Assist with Bylaws interpretation as needed
- Review Section Agreements for existing sections or proposed sections to use as part of the chartering process as and when requested.
- Review and prepare proposed amendments to Society bylaws prior to Senate discussion.
- Review and approve amendments to current MAL bylaws and templates prior to vote by the appropriate group.
- Serve as a resource to sections that need assistance with their section procedures.
- Review approved bylaws prior to posting.

Skills/Competencies Desired

Previous Bylaws Committee experience is preferred.

Ethics Committee Chair

Committee Description

The Ethics Committee shall be primarily responsible for the disposition of complaints regarding alleged violation of SWE member conduct policies. The Ethics Committee is responsible to administer the Procedures for Review of Member Conduct for the Society. This committee ensures these procedures are implemented and followed consistently and objectively. The Committee composition is defined by the procedure which states that the committee shall consist of members who have served on the Nominating Committee, Board of Directors, Board of Trustees, or as Region Governors, and shall have at least three members including the Chair. Members and the Chair of the Ethics Committee may not also be members of the Board of Directors or the Nominating Committee. Committee membership will be selected from the annual call for committee membership and final determination of members will be done by the Society President who will be the Board of Directors liaison for the Committee.

Term Commitment – 2 years (1 year as Chair-Elect / 1 year as Chair)

Chair-elect for this standing committee is slated for election by the general membership.

Job Description for Chair

- Maintain, refresh and update the Society's Procedures for Review of Member Conduct.
- Ensures that all Ethics committee members understand and follow the Procedures for Review of Member Conduct.
- Carry out all the actions specified for the chair in the Society's Procedures for Review of Member Conduct.
- Appoint new committee members as necessary.
- Ensure any members involved in an investigation are sworn to confidentiality.

- Remove committee members from individual investigations as needed based on conflict of interest.
- Determine additional resources (SWE staff, legal counsel, outside experts, applicable members, etc.) to assist in the conduct of its investigation and ensure that these resources do not have any conflict of interest and agree to maintain confidentiality.
- Preside over any associated hearings and make evidentiary and other procedural rulings with the advice of SWE's general counsel.

Skills/Competencies Desired

- Have extensive SWE knowledge and leadership experience in professional SWE ten years minimum preferred.
- Able to maintain the highest level of integrity and confidentiality and ensure all others involved do the same.
- Able to communicate clearly in sensitive situations.
- · Able to drive careful deliberation.
- Training in conflict resolution desired.
- Understanding SWE member conduct policies.
- Experience with gathering facts and creating documentation.
- Experience managing people and resolving conflicts
- Training in conflict resolution and root cause analysis desired.
- Experience working with Legal counsel desired.

Finance Committee Chair

Committee Description

The Finance Committee shall be composed of at least five members, two of whom shall be members of the Board of Directors. The committee reports to the SWE Treasurer, the BOD contact for the committee. The purpose of the Finance Committee is to advise the Board of Directors and Senate on budget and financial matters. The committee also provides financial input into the development of the long-term strategic plan for the Society and assists in preparation of the proposed three-year rolling operating and conference budgets. The committee also actively works with the section/MAL treasurers for training and support on financial matters including annual reporting to the Society and the IRS and safeguarding funds, and maintains the Finance Manual so all treasurers have a set of basic information to follow.

Term Commitment – 2 years (1 year as Chair-Elect / 1 year as Chair) Chair-elect for this standing committee is slated for election by the general membership.

Job Description for Chair

- Train and inform sections/MALs on any relevant financial procedures and guidelines.
- Answer questions regarding Society's not-for profit status as this relates to the local professional and student sections.
- Be the liaison between sections and the Society Treasurer and SWE Headquarters.
- Attend Board of Directors meetings as required to support the preparation of the budget for the next fiscal year.
- Distribute the financial reports to the rest of the Finance Committee.
- Review and provide input to the annual operating and conference budget and monthly financial statements.

Skills/Competencies Desired

- Financial planning and budget experience required.
- Prior experience as section, MAL or region treasurer or comparable position in another organization highly desirable.
- Must have served one year on the Finance Committee or activity involved in the development of SWE's budget.

Nominating Committee Chair

Committee Description

The Nominating Committee is outlined in the Society bylaws and is composed of at least 10 members to serve for a period of two fiscal years. The committee is responsible for developing a slate of candidates for open positions on the Board of Directors, the Senate, and standing committee chairs-elect. The committee may also, at the request of the Board of Trustees, help develop the slate of Trustees. The committee solicits feedback on the candidates, provides feedback to all candidates and provides a slate to the membership in compliance with the Society Bylaws and Election Manual. The committee is also responsible for developing and maintaining appropriate procedures to govern the Society nomination, election or removal, to the extent not covered by the Society Bylaws, subject to approval by the Board of Directors.

Term Commitment – 2 years (1 year as Chair-Elect / 1 year as Chair) Chair-elect for this standing committee is slated for election by the general membership.

Job Description for Chair

- Facilitate the Nominating Committee slating one or more candidates for each of the available positions and providing the slate to the membership by February 1.
- Maintain Election Manual, Campaign Policy and other procedures governing Society elections.
- Train new Nominating Committee members, Board of Directors, Board of Trustees, and Senate Leadership on committee procedures.
- Partner with Headquarters to ensure call for candidates, feedback request, candidate slate, webinars and other correspondence is shared with the membership on time.
- Partner with the Board of Director, Board of Trustees and Senate Leadership to understand needs of future leaders.
- The Chair is a non-voting member of the Nominating Committee.

Requirements

- Recent service on or current member of the Nominating Committee or Board of Directors at the time of selection.
- Recent experience with the Society on the Society level such as service on the Board of Directors, Board of Trustees, professional member of the Senate, Region Governor, or Society Committee member.
- The chair or chair-elect may not serve concurrently as a member of the Board of Directors.
- Members of the Nominating Committee may not serve as a member of the Board of Directors, member of the Board of Trustees, or Senate Leadership concurrently with their term on the Nominating Committee.
- Members of the Nominating Committee may not become candidates (except for Nominating Committee Chair) during their tenure of service on the Nominating Committee.
- The chair-elect shall assist the chair as deemed necessary by the chair. The chair-elect shall perform the duties of the chair in the absences of or at the request of the chair.
- Able to attend Annual Conference and lead committee meeting, candidate interviews, and potentially support Senate meeting (if motions related to Nominating Committee).

Skills/Competencies Desired

- Ability to maintain confidentiality.
- Knowledge of the Society Bylaws, Election Manual and Strategic Long-Range Plan.
- Ability to interact positively with all levels of the organization and Headquarters staff.
- Facilitation skills.
- Ability to train others.
- Solid public speaking skills and professional presentation skills are highly desired.
- Approachable; willing and able to answer member questions about the Nominating Process.